

# Shropshire Out of Hospital Transformation Plan

12<sup>th</sup> July 2017  
Governing Body Meeting

# Process Update

- \* Joint work between the CCG, Shropshire LA and SCHT on the phase 2 work streams of the out of hospital transformation plan is progressing well
- \* To support system change external advisors have been commissioned to help us better understand opportunities for change based on national and international evidence based models of care against our baseline population health needs and secondary care utilisation

# Population Health Needs & Utilisation

- \* People in Shropshire have a long life expectancy with low rates of obesity and smoking, however, there are the expected demographic-related health issues associated with an **aging population**
- \* Although Shropshire is not a significant outlier, (with the exception of orthopaedics), with regards to utilisation, the **complex health needs** of our **elderly population** rely disproportionately on hospital care
- \* Other models offer the opportunity to positively impact on population health and managing demand

# Operating Features of Evidence based alternative Models of Care

- \* Education to support self management
- \* Integrated prevention services
- \* Early intervention services targeted at specific patient cohorts e.g. frail elderly, dementia etc
- \* Rapid crisis intervention and support
- \* Access to and integration with rapid secondary care assessment, treatment and discharge services
- \* Effective supporting technologies

# Required System Characteristics

The evidence from international examples of transformational models of out of hospital care supports the delivery of STP ambitions with regards to reduced hospital utilisation. However, system changes are required:

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| <b>Ambition &amp; Motivation</b> <ul style="list-style-type: none"><li>• Clearly communicated shared vision and strategic goals</li><li>• Collective leadership</li></ul> | <b>Model Design</b> <ul style="list-style-type: none"><li>• Proportionate governance and accountability</li><li>• Finance and incentives aligned to desired actions and outcomes</li></ul> |
| <b>Model Delivery</b> <ul style="list-style-type: none"><li>• Flexible and transformational workforce</li><li>• Enabling systems and processes</li></ul>                  | <b>Embedding Improvement and Innovation</b> <ul style="list-style-type: none"><li>• Measuring what matters for patients and population</li><li>• Peer learning</li></ul>                   |

# Next Steps

- \* Building on existing initiatives and reviews complete the collaborative design work for the model of out of hospital care for Shropshire
- \* Develop the business case for change
- \* Operate a demonstrator site programme to deliver new at scale out of hospital services (with early identification of priority pathways and localities for change)

# Questions